

Little Thompson Water District

2021 Adopted Budget Approved by the Board on November 12, 2020

<u>Directors:</u>
William Szmyd, President
Steven Brandenburg
Larry Brandt
Ed Martens
Emily McMurtrey
James Walker
Ryan Heiland



<u>District Manager:</u> Amber Kauffman 835 E Highways 56 Berthoud, CO 80513

> P 970.532.2096 F 970.532-3734 www.LTWD.org

2020 LITTLE THOMPSON WATER DISTRICT BUDGET

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OFFICIALS

BOARD OF DIRECTORS

WILLIAM SZMYD, PRESIDENT
STEVEN BRANDENBURG, VICE PRESIDENT
LARRY BRANDT, TREASURE
ED MARTENS, DIRECTOR
EMILY McMURTREY, DIRECTOR
JAMES WALKER-DIRECTOR
RYAN HEILAND-DIRECTOR

DISTRICT MANAGEMENT

AMBER KAUFFMAN, DISTRICT MANAGER and SECRETARY TO THE BOARD OF DIRECTORS

ANGELA DIEKHOFF, BUSINESS MANAGER

BRAD EATON, DISTRICT ENGINEER

KEN LAMBRECHT, OPERATIONS MANAGER

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Executive Summary

The Board of Directors approved the Little Thompson Water District Manager's recommended 2021 Budget on November 12, 2020. The focus of this budget is to ensure the long-term financial health of the District by:

- Funding the required ongoing maintenance of our infrastructure to ensure long term reliability,
- Constructing capital infrastructure and replacing aging systems,
- Emphasizing planning for our future, and
- Building reserves for future capital projects.

The recommended budget is based on:

- Base Fee will be adjusted by 2.2% and adjusted 3% for new tap growth,
- Water rates will increase 2.2% for all customers, standard taps adjusted for growth by 3% and Urban taps by 3%,
- Bulk water sales estimated based on historical data,
- Sale of 278 taps (8 standard and 270 urban) 14 Cash in Lieu (3 Standard and 11 Urban),
- Wages merit increase of 2.9%,
- No change in employee benefits; 3.00% increase in medical premiums, dental and vision premiums remain the same,
- We will be hiring one additional person in Operations,
- Operating expenses increased by 20.44% compared to 2020 Approved Budget and a decrease of 4.76% compared to 2019 Audit Actual,
- Capital and non-operating costs increased by 29.29%.
- Change to treatment costs, \$0.15 per 1,000 gallons and \$73,000 per month for fixed operating costs.
- Bonded Projects to start in 2021 will be \$5,205,000

The recommended budget projections for December 31, 2021:

- Legally Restricted Reserves fully funded, in accordance with the approved Reserve Policy,
- Board Designated Reserves fully funded, and
- The Loan rate covenant requirement is met.

2021 Proposed Budget S	ummary
Working Capital – Beginning of Year	\$38,944,379
Operating Revenue	10,591,877
Operating Expenses	10,239,140
Non-Operating Revenue	3,864,800
Non-Operating Expenses	12,204,290
Net Gain (From Reserves)	(7,986,753)
Working Capital – End of Year	\$30,957,626

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Background

<u>Statutory Authority:</u> The Little Thompson Water District is a quasi-municipal corporation and a political subdivision of the State of Colorado. The District was created pursuant to state law for the purpose of providing water facilities and services for the inhabitants of the District. The order and decree creating the District was entered in 1961.

The rights, powers, privileges, authorities, functions and duties of the District are established by the laws of the State of Colorado, particularly Title 32, Article I, C.R.S, which provides the District the power to enter into contracts and agreements; to sue and be sued; to fix and from time to time increase or decrease fees, rates, tolls or charges for services, programs or facilities furnished by or available from the District, and to pledge such revenue for the payment of any indebtedness of the District; to acquire, dispose of and encumber real and personal property, and any interest therein; including leases and easements; and to have the management, control and supervision of all the business affairs of the District, including the construction, installation, operations and maintenance of the Districts improvements therein. Subject to statutory procedures, the Board may order the inclusion or exclusion of real property to or from the District, as the case may be, thereby modifying the District boundaries.

<u>Our Customers:</u> Our customers include residences, farms, commercial enterprises, and municipalities. The District encompasses approximately 200 square miles located in Boulder, Larimer, and Weld Counties, currently serving about 8,864 taps. The District sells water to the North Carter Lake Water District, Longs Peak Water District, as well as portions of Berthoud and Loveland pursuant to Interconnect Agreements with said entities. The District also provides water service to the residents of the Town of Mead and has an Intergovernmental Agreement with the Town of Johnstown.

<u>Our Mission:</u> The mission of Little Thompson is to provide our customers "safe, reliable, and good tasting water at a fair price."

<u>Our Water:</u> The District's raw water comes primarily from Carter Lake. The water treatment facility is the Carter Lake Filter Plant, jointly owned by Little Thompson Water District and Central Weld County Water District. The filter plant receives water from Carter Lake, a part of Northern Colorado Water Conservancy District's Colorado-Big Thompson Project (C-BT). The water is collected in Western Slope reservoirs and transported through the Alva B. Adams Tunnel to Mary's Lake, Lake Estes, Pinewood Reservoir, and Flatiron Reservoir and finally pumped to Carter Lake. The Little Thompson Water District strives to consistently meet or exceed state and federal water quality standards.

<u>Governance:</u> The District is governed by a seven-member Board of Directors. The members are electors of the District as defined by state law and are elected to alternating four-year terms of office at successive biennial elections. Directors may receive up to a maximum of \$2,400 per year as compensation for service to the District, payable not to exceed \$100 per meeting attended. The Board Members are also reimbursed for their travel and miscellaneous expenses. The Board of Directors are responsible for the overall management and administration of the District. However, the day-to-day operations of the District are conducted by a 33-member staff headed by the District Manager.

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Basis of Budgeting and Accounting

<u>Budget Process</u>: Little Thompson Water District staff produced this budget document for the calendar year January 1, 2021 to December 31, 2021. To provide an effective foundation for development of the 2021 budget, District Management coordinated budget preparation meetings with staff to review the District's overall financial condition, revenue projections and expense estimates. In addition, District staff coordinated with the Carter Lake Filter Plant and Central Weld County Water District to align budgets on jointly owned facilities.

<u>Enterprise Fund:</u> The District operates as an Enterprise Fund and uses the accrual basis of accounting. Revenues are recognized when they become measurable and available as net current assets. "Measurable" means that the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Non-current receivables are not recognized until they become current receivables. Revenues from water sales are subject to accrual. Plant Investment Fees and other fees are not accrued because generally they are not measurable until received. Expenses are recorded when the related fund liability is incurred except for:

- Memberships, insurance, and other services which extend over more than one accounting period are accounted for as expenditures for the period of acquisition,
- Principal and interest on general long-term debt is recognized when due, and
- Accumulated unpaid vacation that is not expected to be paid within the next year is posted as a long-term debt.

Rates and Charges: The District relies strictly on water sales to generate operating revenue. We do not assess a mill levy; therefore, we do not collect property tax revenue. Revenue from water sales is generated from a base fee to cover our fixed costs plus an increasing block rate structure based on the amount of water used by each customer. The base rate and the water tiers will increase by 2.2% and a new tier rate level will be added to the standard tap. The wholesale rates for Longs Peak are increasing based on a cost-of-service study prepared in 2018. A copy of our rates schedule is included in this document.

Non-Operating Revenue from the sale of taps covers the cost of infrastructure already constructed and for future system expansion. It is the goal of the District to respond to growth in a manner that is fair and least burdensome to existing tap holders. The plant investment fee for a 5/8-inch Urban tap is \$9,700 and cash-in-lieu of raw water is \$28,000, plant investment fee for a 5/8-inch inside use tap is \$6,000 and cash-in-lieu of raw water is \$14,400 and 5/8-inch Standard tap is \$13,000 and the cash-in-lieu of raw water is \$56,000.

<u>Cost Management:</u> The 2021 Budget forecast is based on historical information and assumptions concerning future events and circumstances. One key factor that can significantly affect these assumptions is the weather, which directly impacts revenue from water sales. It is important to note that some assumptions may not materialize, as well as unforeseen events and circumstances may occur subsequent to the date of this report. Actual revenue and expenses are tracked closely, and staff will respond to deviations from Budget in accordance with the Cost Management Policy adopted by the Board.

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<u>Employee Compensation:</u> Paying a competitive wage is vital to recruiting and retaining a responsive and competent work force. Based on the 2020 pay and benefit information from Mountain States Employers Council, we are increasing our budgeting for a 2.9% pool for merit pay adjustments.

To ensure we are utilizing our resources in a prudent fashion and providing for the professional growth and development, we provide continuing education and training seminars for our employees. To ensure fairness for composition for training and education reimbursements we have a created education and training guideline. The District recognizes that productivity, value, and health of an employee centers on the need to provide for oneself and the family. We acknowledge this value using flexible work schedules, competitive benefits, and paid time off.

<u>Financial Planning:</u> In order to prudently manage the financial resources of the District, we continually update our long-range financial plan. As an adjunct to this document, the staff prepares a five-year financial plan. The accuracy of such a forecast is dependent largely on good capital facility planning. In 2018 a Raw Water Master Plan was completed and presented to the Board. In 2020 LTWD reviewed and updated the Plant Investment Fees (PIF) for both Residential and Non-Residential taps. An update of the District's Facility Master Plan will be completed in 2021, and a review of the District's monthly base and tier rates is scheduled for 2022. The evaluation of base and tier rates will provide appropriate guidance to ensure that operating and distribution costs are covered appropriately.

Summary

The financial resources in the budget reflect community needs/priorities/policies as established by the Board. Staff has attempted to:

- Create a balanced and responsible budget by approving operational expenses that do not exceed current available resources,
- Maintain the existing level of quality services available to the public,
- Strengthen the resources necessary to safeguard effective and responsive services,
- Maintain integrity of the District's financial position,
- Maintain proper reserve funds, and
- Provide appropriate funding for infrastructure, maintenance, capital improvements, and equipment replacement.

The staff looks forward to the next calendar year and will update the Board of Directors on the progress made throughout the year through the continued preparation of the monthly financial summary and report.

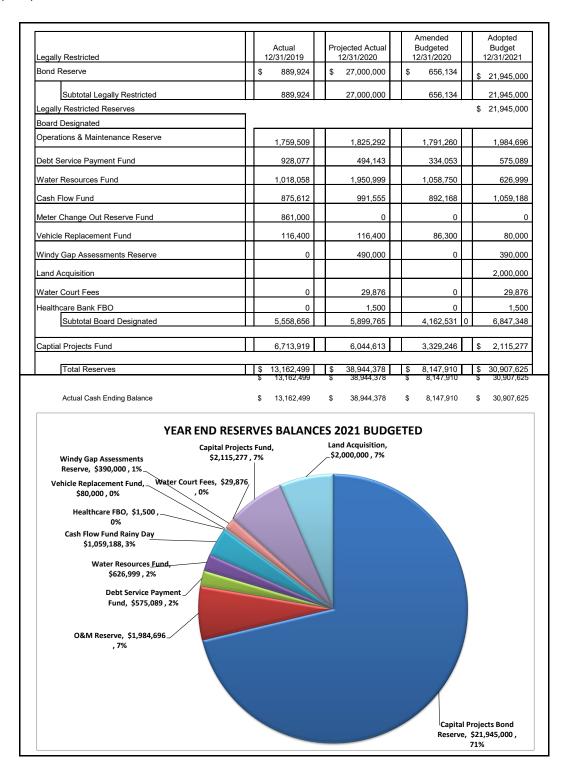
Amber Kauffman,	Angela Diekhoff,
District Manager & Secretary to the Board	Business Manager

2021 ADOPTED BUDGET SUMMARY

Working Capital BEGINNING of Year Operating Revenue Water Revenue Total Operating Revenue S Operating Expenses CLFP Expenses St. Vrain Authority Distribution Expenses General & Admin Expenses Engineering Expenses Water Assessments Dry Creek & Joint Operations Employee Costs Debt Service (Int + Principal) Total Operating Expenses Operating Gain(Loss) Non Operating Revenue Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	15,242,094 8,587,504 168,613 8,756,117 1,131,649 - 944,017 663,901 73,507 526,285 7,677 3,691,003 3,712,309 10,750,346 (1,994,229) 1,831,000 818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	\$ 13,162,499 9,833,007 82,547 9,915,554 1,198,160 10,500 990,176 679,642 28,982 739,414 27,798 3,626,497 1,976,570 9,277,739 637,815 1,930,000 1,297,960 180,320 - 73,600 156,342 127,925 18,803		9,197,170 77,050 9,274,220 1,153,861 30,000 857,800 627,720 139,590 730,330 43,000 3,582,738 1,336,211 8,501,250 772,970 1,938,000 286,240 180,000 - 100,000 324,000 58,200		38,944,378 10,493,097 98,780 10,591,877 1,278,019 30,000 1,114,750 743,677 162,000 783,021 30,000 3,797,319 2,300,355 10,239,140 352,737 1,978,000 476,000 303,600 - 100,000 162,000 54,000
Operating Revenue Water Revenue Other Revenue Total Operating Revenue S Operating Expenses CLFP Expenses St. Vrain Authority Distribution Expenses General & Admin Expenses Engineering Expenses Water Assessments Dry Creek & Joint Operations Employee Costs Debt Service (Int + Principal) Total Operating Expenses Operating Gain(Loss) Non Operating Revenue Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	8,587,504 168,613 8,756,117 1,131,649 - 944,017 663,901 73,507 526,285 7,677 3,691,003 3,712,309 10,750,346 (1,994,229) 1,831,000 818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	\$ 9,833,007 82,547 9,915,554 1,198,160 10,500 990,176 679,642 28,982 739,414 27,798 3,626,497 1,976,570 9,277,739 637,815 1,930,000 1,297,960 180,320 - 73,600 156,342 127,925	\$	9,197,170 77,050 9,274,220 1,153,861 30,000 857,800 627,720 139,590 730,330 43,000 3,582,738 1,336,211 8,501,250 772,970 1,938,000 286,240 180,000 100,000 324,000	\$	10,493,097 98,780 10,591,877 1,278,019 30,000 1,114,750 743,677 162,000 783,021 30,000 3,797,319 2,300,355 10,239,140 352,737 1,978,000 476,000 303,600
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Engineering Expenses Water Assessments Dry Creek & Joint Operations Employee Costs Debt Service (Int + Principal) Total Operating Expenses Operating Gain(Loss) Non Operating Revenue Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	73,507 526,285 7,677 3,691,003 3,712,309 10,750,346 (1,994,229) 1,831,000 818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	28,982 739,414 27,798 3,626,497 1,976,570 9,277,739 637,815 1,930,000 1,297,960 180,320 - 73,600 156,342 127,925		139,590 730,330 43,000 3,582,738 1,336,211 8,501,250 772,970 1,938,000 286,240 180,000 - 100,000 324,000		162,000 783,021 30,000 3,797,319 2,300,355 10,239,140 352,737 1,978,000 476,000 303,600 - 100,000 162,000
Water Assessments Dry Creek & Joint Operations Employee Costs Debt Service (Int + Principal) Total Operating Expenses Operating Gain(Loss) Non Operating Revenue Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	526,285 7,677 3,691,003 3,712,309 10,750,346 (1,994,229) 1,831,000 818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	739,414 27,798 3,626,497 1,976,570 9,277,739 637,815 1,930,000 1,297,960 180,320 - 73,600 156,342 127,925		730,330 43,000 3,582,738 1,336,211 8,501,250 772,970 1,938,000 286,240 180,000 - 100,000 324,000		783,021 30,000 3,797,319 2,300,355 10,239,140 352,737 1,978,000 476,000 303,600 - 100,000 162,000
Dry Creek & Joint Operations Employee Costs Debt Service (Int + Principal) Total Operating Expenses Sperating Gain(Loss) Non Operating Revenue Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	7,677 3,691,003 3,712,309 10,750,346 (1,994,229) 1,831,000 818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	27,798 3,626,497 1,976,570 9,277,739 637,815 1,930,000 1,297,960 180,320 - 73,600 156,342 127,925		43,000 3,582,738 1,336,211 8,501,250 772,970 1,938,000 286,240 180,000 - 100,000 324,000		30,000 3,797,319 2,300,355 10,239,140 352,737 1,978,000 476,000 303,600 - 100,000 162,000
Employee Costs Debt Service (Int + Principal) Total Operating Expenses Operating Gain(Loss) Non Operating Revenue Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	3,691,003 3,712,309 10,750,346 (1,994,229) 1,831,000 818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	3,626,497 1,976,570 9,277,739 637,815 1,930,000 1,297,960 180,320 - 73,600 156,342 127,925		3,582,738 1,336,211 8,501,250 772,970 1,938,000 286,240 180,000 - 100,000 324,000		3,797,315 2,300,355 10,239,140 352,737 1,978,000 476,000 303,600 - 100,000 162,000
Total Operating Expenses Operating Gain(Loss) Non Operating Revenue Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue \$ Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	3,712,309 10,750,346 (1,994,229) 1,831,000 818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	1,976,570 9,277,739 637,815 1,930,000 1,297,960 180,320 - 73,600 156,342 127,925		1,336,211 8,501,250 772,970 1,938,000 286,240 180,000 - 100,000 324,000		2,300,355 10,239,140 352,737 1,978,000 476,000 303,600 - 100,000 162,000
Total Operating Expenses Operating Gain(Loss) Non Operating Revenue Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue \$ Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	10,750,346 (1,994,229) 1,831,000 818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	9,277,739 637,815 1,930,000 1,297,960 180,320 - 73,600 156,342 127,925		8,501,250 772,970 1,938,000 286,240 180,000 - 100,000 324,000		10,239,140 352,737 1,978,000 476,000 303,600 - 100,000 162,000
Operating Gain(Loss) Non Operating Revenue Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	1,831,000 818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	1,930,000 1,297,960 180,320 - 73,600 156,342 127,925		772,970 1,938,000 286,240 180,000 - 100,000 324,000		352,737 1,978,000 476,000 303,600 - 100,000 162,000
Non Operating Revenue Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	1,831,000 818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	\$ 1,930,000 1,297,960 180,320 - 73,600 156,342 127,925	\$	1,938,000 286,240 180,000 - 100,000 324,000	\$	1,978,000 476,000 303,600 - 100,000 162,000
Plant Investment Fees Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue \$ Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	1,297,960 180,320 - 73,600 156,342 127,925		286,240 180,000 - 100,000 324,000		476,000 303,600 - 100,000 162,000
Cash In Lieu of Water Rights Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue \$ Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	818,760 172,175 5,400 78,530 314,880 64,200 40,429 21,897	1,297,960 180,320 - 73,600 156,342 127,925		286,240 180,000 - 100,000 324,000		476,000 303,600 - 100,000 162,000
Tap Installation Revenue Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	172,175 5,400 78,530 314,880 64,200 40,429 21,897	180,320 - 73,600 156,342 127,925		180,000 - 100,000 324,000		303,600 - 100,000 162,000
Capital Investment Fees Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	5,400 78,530 314,880 64,200 40,429 21,897	73,600 156,342 127,925		100,000 324,000		100,000 162,000
Native Water Dedication Fee Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	78,530 314,880 64,200 40,429 21,897	156,342 127,925		324,000		100,000 162,000
Interest on Investments Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	314,880 64,200 40,429 21,897	156,342 127,925		324,000		162,000
Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	314,880 64,200 40,429 21,897	156,342 127,925		324,000		162,000
Other Fees Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	64,200 40,429 21,897	127,925		•		
Miscellaneous Revenue Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue \$ Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	40,429 21,897			00,200		
Gain(Loss) Sale of an Asset Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue \$ Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	21,897			9,500		8,000
Windy Gap Firming PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment		33,642		10,000		20,000
PRPA Windy Gap Water Rights Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	538,889	646,667		600,000		763,200
Flood Related Assistance 2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	5,236,000	040,007		000,000		700,200
2020 Bond Proceeds Total Non Operating Revenue Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment		3,500		_		_
Non Operating Expenses Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	60,134	27,000,000		=		-
Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment	9,182,293	\$ 31,468,759	\$	3,505,940	\$	3,864,800
Capital Projects - District Bonded Capital Projects - District Vehicles/Equipment			•			
Vehicles/Equipment	715,040	2,065,805		2,947,000		748,090
' '						5,205,000
' '	1,156,437	464,352		234,700		179,500
Plant & Equipment - Joint	626,249	2,936,781		4,693,500		2,853,500
St. Vrain Authority Treatment Plant	-	_,000,.0.		240,000		290,000
-	1 2/1 015	116 000				
Water Right Purchases	1,241,815	116,000		286,240		1,400,000
Raw Water Infrastructure	5,000,000	-		-		400,000
Water Rights Adjudication	107,910	95,090		271,460		400,000
Native Water Conveyance						15,000
Windy Gap Firming	538,889	646,667		600,000		763,200
Total Non Operating Expenses \$	9,386,340	\$ 6,324,695	\$	9,272,900	\$	12,254,290
Non Operating Net Gain(Loss) \$	(204,047)	\$ 25,144,064	\$	(5,766,960)	\$	(8,389,490
Net Gain(Loss) \$	(2,198,276)	\$ 25,781,879	\$	(4,993,990)	\$	(8,036,753
Working Capital	, , , -, - , - ,	,,		, , , ,	· ·	(-,,-
END of Year \$						

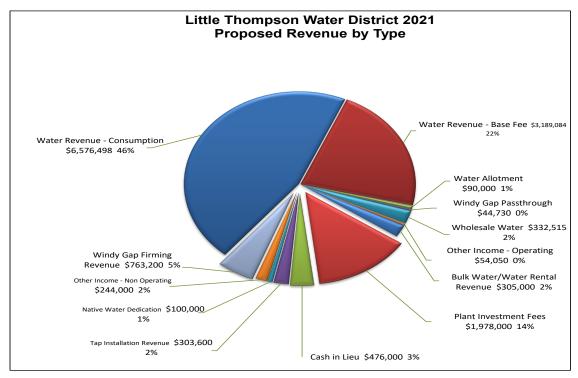
YEAR END RESERVE ANALYSIS

The legally required reserves are funded in compliance with the approved Reserve Policy. The legally restricted reserves of \$21,945,000 are maintained for bonded capital projects. All Board Designated Reserves will be funded at: Debt Service 100%; Water Resources 100%; Cash Flow Fund 100%; and Vehicle Replacement Fund 100%. A new reserve fund was added for land acquisition in the amount of \$2,000,000 for the 2021 proposed budget. We estimate the 2021 Year End Reserve for the Capital Projects Fund to be \$2,165,278 with total Reserves funded at \$30,957,625.



REVENUE ANALYSIS

Operating revenue is proposed to increase by \$676,324 compared to the 2020 projected actual. The rates are increasing by 2.2% for the Base Fee and for the Tier Revenue. Non-operating revenue increased by 10.27% due to increase of Cash in Lieu Water Rights, Plant Investment Fees and Tap Installation Fee.



2021 Operating Revenue compared to 2020 Projected Actual

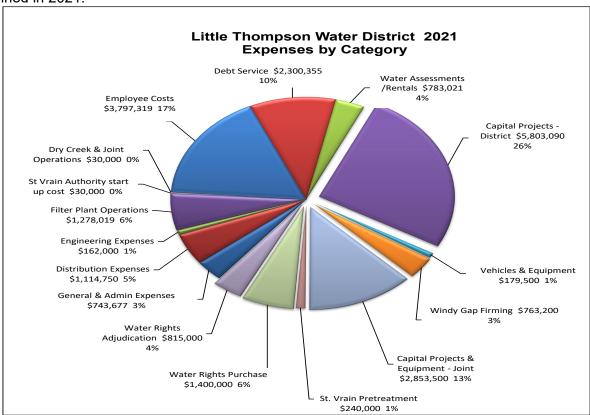
- Water Revenue Consumption: 2.2% increase is planned for 2021. We have projected growth of 3% for standard taps and 3% for urban taps. Revenue is projected to increase by \$308,226.
- Water Revenue Base Fee 2.2% increase is planned for 2021. The base fee increased by \$252,969 to account for growth and rate increase. The base fee is used to cover a portion of our fixed costs.
- Water Revenue Wholesale: Wholesale water is based on historical use and has decreased by \$10,735.
- Bulk Water Revenue and Water Rental increased by \$18,704 based on historical actuals.
- Miscellaneous Revenue includes Water Rental Revenue, Customer Service Fees, Miscellaneous Income, Construction Water Income and Engineering Fees. We are projecting an increase in revenue by \$13,229.

Non-Operating Revenue - Increase by 0.47%

- Interest on Investments is based on an average .05% rate of return: we are planning on doing some research with financial advisors for better rate of return.
- Plant Investment Fees are projected on the sale of 278 5/8-inch taps (270 Urban at \$9,700 and 8 Standard at \$13,000).
- Cash in Lieu of Water Rights is based on the sale of 14 5/8-inch taps with no water rights (3 at a rate of \$56,000 and 8 at a rate of \$28,000).
- Tap Installation revenue is used to cover the cost of new meter and meter pit installations.
- The revenue of \$763,200 is for Windy Gap Firming pass-through costs, which is offset by a Windy Gap Firming expense account.

EXPENSE ANALYSIS

Overall compared to the 2020 projected actual operating expenses increase by 10.36%. Projected actual non-operating expenses increased by 46.53% mainly due to an increase in capital projects planned in 2021.



Operating Expenses compared to 2020 Projected Actuals

- Carter Lake Filter Plant Operations budget increased by 6.67%.
- Distribution Expenses increased by 8.34%, to account for more preventative maintenance costs.
- General and Administration Expenses increased by 9.32%.
- Engineering Expenses increased by 458.97%, due to Water System Modeling and Water System Master Plan.
- Water Assessments from Northern Colorado Water Conservancy District and Ditch rights have increased by 5.9%.
- Joint Operations increased by 7.92%.
- Employee Costs: The overall Employee costs increased by 4.71%, due to additional employee in operations.
- Debt Service increased by 16.38% because of the addition of the 2020 Bond.
- We are also including Windy Gap Debt Service with an offset to revenue for the pass-through charges to the Brookfield Project.

Non-Operating Expenses

Capital Projects & Equipment – District	2021 Budget	
County Road Improvements	\$ 200,000	
Service Connection Expense	167,100	
West 1st Street – (Bond)	950,000	
Beason Meter Upgrade Project – (Bond)		
Small Line Improvements	75,000	
Northeast Transmission Line – (Bond)	1,000,000	
5MG Twin Mounds Tank Coating – (Bond)	1,650,000	
Loveland/Campion Conversion Project 1 – (Bond)	55,000	
Masonville Bridge Waterline Relocation	90,990	
Auto Purchases	80,000	
Office Equipment and Field Equipment	99,500	
Water Rights	1,400,000	
Windy Gap Firming	763,200	
Water Rights Adjudication	400,000	
St. Vrain Water Authority	240,000	
Native Water Conveyance	15,000	
Raw Water Infrastructure	400,000	
Telemetry	170,000	
Non-Potable System Study	45,000	
Total Capital Expenses	\$ 12,204,290	

2021 Projects Funded by Bonding

- West 1st Street Construction plans were completed in 2019 and construction is budgeted for 2021 for two segments: Cove Drive to George Rist Ditch, and County Road 23H to Colt Drive.
- Northeast Transmission Line New transmission line along Larimer County Road 16 connecting the Twin Mounds storage tanks on the west of I-25, along with infrastructure upgrades east of I-25, to supply the northeast quadrant of the system with additional pressure during high demand periods along with a redundant west/east feed when other supply lines require maintenance or repair.
- 5MG Twin Mounds Tank Coating Constructed of welded steel in 1998 this tank is in significant need of a complete rehabilitation of the interior and exterior coating.
- Loveland/Campion Conversion, Project 1 As a part of a 2020 intergovernmental agreement with the City of Loveland, the District became the service provider for approximately 130 customers who were City of Loveland customers. Some of the lines and services that will now be maintained and served by the District are at the end of their useful life and in need of replacement. This project will design and replace existing waterlines with service lines to new meter pits. The area is in a residential neighborhood with relatively narrow dirt roads.
- Beacon Meter Upgrade Replacing most meters with Beacon technology.

2021 Projects Not Funded by Bonding

- Masonville Bridge Waterline Relocation Larimer County plans to widen the bridge over Buckhorn Creek west of the Masonville post office. The new bridge requires relocation of an existing 6-inch AC waterline that will be replaced with 8-inch HDPE using a directional bore method.
- Supervisory Control and Data Acquisition (SCADA)/Telemetry System Upgrades Replacement and upgrades to aging equipment and software, along with implementation of new systems.
- County Road Improvements For the currently unknown road projects that impact our waterlines.
- Small Line Improvement Projects For upgrades to waterlines and associated facilities that are determined to be problematic to the overall operation of select parts of the system.
- St. Vrain Water Authority (SVWA) Subscription Fees Financial participation in the newly formed district leading to the construction of a water treatment facility in the Firestone area that can be utilized by LTWD.
- New Service Connection Expense Capital cost budget item is offset by a portion of tap fees paid by others.
- Global Positioning System (GPS) Equipment Ongoing budget item for equipment repairs and upgrades along with purchase of new water modeling software to interface with the GIS system.
- Vehicles & Equipment Ongoing budget item for replacement of aging vehicles and misc. equipment.

Capital Projects & Equipment – Joint	202	1 Budget
CLFP Upgrades	\$	185,000
Membrane Replacement		759,000
Pretreatment Design		747,000
7 MG Water Tank Construction 1,01		
Garage for Equip/Tractors	ors 150,000	
Total Capital Expenses	\$	2,853,500

Joint Projects: costs related to Carter Lake Filter Plant. These costs represent Little Thompson Water District's share of the project costs.

LITTLE THOMPSON WATER DISTRICT

Rules and Regulations

Section 1502.1 Schedule B - Water Rate Schedule

2021 Water Rate Structure – Updated November 12, 2020

Effective January 1, 2021

Tap Size	Base Fee	Gallons Used	Rate per 1,000 Gallons
		0-3,000	\$2.55
5/8" Inside Use Only Res+.	\$28.77	3,001-5,000	\$3.20
,		>5,000	\$4.33
		0-6,000	\$2.55
5/8" Urban Residential*	\$28.77	6,001-15,000	\$3.20
	• -	>15,000	\$4.33
		0-6,000	\$2.55
	\$28.77	6,001-25,000	\$3.20
5/8" Standard Residential	* -	25,001-50,000	\$3.77
		50,001-70,000	\$4.33
		>70,000	\$8.00
		0-9,000	\$2.55
	\$31.17	9,001-36,000	\$3.20
3/4" Standard Residential	φσι.τι	36,001-45,000	\$3.77
0/4 Standard Residential		45,001-70,000	\$4.33
		>70,000	\$8.00
		0-6,000	\$2.55
5/8" Urban Non Res*	\$28.77	6,001-15,000	\$3.20
5/6 Orban Non Res	φ 2 0.77		
		>15,000	\$4.33
5/0" N D	# 00 77	0-6,000	\$2.55
5/8" Non Res	\$28.77	6,000-30,000	\$3.20
		30,000-60,000	\$3.53
		>60,000	\$3.86
		0-9,000	\$2.55
3/4" Non Res	\$31.17	9,000-45,000	\$3.20
		45,000-90,000	\$3.53
		>90,000	\$3.86
		0-15,000	\$2.55
1" Non Res	\$39.79	15,000-75,000	\$3.20
		75,000-150,000	\$3.53
		>150,000	\$3.86
		0-30,000	\$2.55
1.5" Non Res	\$74.85	30,000-150,000	\$3.20
		150,000-300,000	\$3.53
		>300,000	\$3.86
		0-48,000	\$2.55
2" Non Res	\$90.64	48,000-240,000	\$3.20
		240,000-480,000	\$3.53
		>480,000	\$3.86
		0-105,000	\$2.55
3" Non Res	\$168.16	105,000-525,000	\$3.20
	,	525,000-1,050,000	\$3.53
		>1,050,000	\$3.86
4" Non Res	\$245 74	*	
	Ψ= .σ., ι		
4" Non Res	\$245.74	0-189,000 189,000-945,000 945,000-1,890,000 >1,890,000	\$2.55 \$3.20 \$3.53 \$3.86

Vacant Lot Base Fee = \$8.75 per month

^{*}The Urban Residential Tap rate allows for 114,000 gallons usage per year. Usage overage results in a surcharge of \$20.00 per thousand gallons.

* The Inside Use Only Residential Tap rate allows for 60,000 gallons usage per year. Usage overage results in a surcharge of \$20.00 per thousand gallons.

LITTLE THOMPSON WATER DISTRICT

Rules and Regulations

Section 1502.1 Schedule B – Water Rate Schedule 2021 Wholesale Rate Structure – Updated November 15, 2020

Effective January 1, 2021	Effective J	lanuarv	1.	2021
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	North Carter Lake	Longs Peak \	Water District	Berti	houd	Johnstown	Loveland
		CR Rd 23	Foster Ridge	Core Town	I-25		
Wholesale Rate	\$1.21	\$1.78	\$1.78	\$1.30	\$1.93	\$1.59	\$1.17

Rules and Regulations

Section 1501.1 Schedule A – Tap Fees Changes approved at Rate Hearing on May 14, 2020 Effective January 1, 2021

Residential Taps

Meter Size	Plant Investment Fee (PIF)	Installation Fee	Cash-in-Lieu of Water Rights Current Rate	Total Cost of Tap
5/8" Inside Use	\$6,000	\$3,000	\$14,400	\$23,400
5/8" Urban	\$9,700	\$3,000	\$28,000	\$40,700
5/8" Standard	\$13,000	\$3,000	\$56,000	\$72,000

- (I) If the service line and meter pit have already been installed by the developer, the installation fee is reduced to \$450.
- (2) If the water rights dedication has been made by the developer, the water rights dedication has been satisfied and there is no cash-in-lieu of water rights required. Not all lots are eligible to pay cash-in-lieu of dedicating water rights. See Section 1506.4 Schedule D for more raw water dedication information.
- (3) The Cash-in-Lieu price is based on recent sale prices for water sources allowable for dedication, such that the District may purchase the raw water dedication requirement for lots allowed to utilize the Cash-in-Lieu option. The current price for Cash-in-Lieu is \$80,000 per acre-foot.

Non-Residential Taps

Meter Size	Plant Investment Fee (PIF)	Installation Fee District Supplied Materials	Installation Fee Developer Supplied Materials
5/8" Inside Use	\$8,300	\$3,000	\$450
5/8" Urban	\$10,800	\$3,000	\$450
5/8"	\$18,000	\$3,000	\$450
3/4"	\$27,000	\$3,500	\$600
1"	\$45,000	\$4,000	\$1,000
1-1/2"	\$90,000	Developer must install	\$1,825
2"	\$144,000	Developer must install	\$2,920

Other Capital Fees

Fire Hydrant	\$2,000 each
Residential Fire Sprinkler, 1-inch	\$1,000
Non-Residential Fire Sprinkler up to 6-inch	\$2,500

Rules and Regulations

Section 1506.4 Schedule D – Water Dedication
Amended and Approved by the Board of Directors on May 14, 2020

Tap Size and Type	Minimum Raw Water Dedication Requirements (ac-ft)						
	Residential	Non-Residential					
5/8-Inch Inside Use Only	0.18	0.18					
5/8-Inch Urban	0.35	0.35					
5/8-Inch Standard	0.7	0.7					
3/4-Inch	1.1	1.1					
1-Inch	N/A	1.8					
1.5-Inch	N/A	3.5					
2-Inch	N/A	5.6					

Water Source	Assigned Value of Water Credit
Colorado-Big Thompson Units (C-BT)	.50 ac-ft per share
Consolidated Home Supply Shares	3.50 ac-ft per share
Handy Ditch Shares	2.50 ac-ft per share

Rules and Regulations

Section 1502.2 Schedule C – Miscellaneous Fees Approved by the Board of Directors on November 12, 2020 Effective January 1, 2021

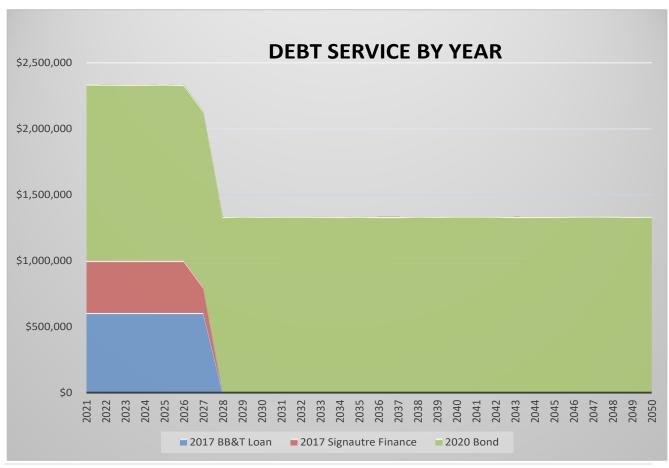
Transfer Fee	\$	25.00
Disconnect/Turn-on Fee	\$	50.00
Disconnect/Turn-on Fee After Hours	\$	25.00
Disconnect Letter Fee	\$	5.00
Final Read Fee	\$	25.00
Fire Sprinkler Annual Fee	\$	50.00
Dormant Tap Annual Fee	\$	60.00
Return Check/ACH Fee/XBP	\$	40.00/\$10.00/\$17.00
Water Theft Violation Fee	\$	1,000.00
Inside Use Tap-Outside Watering Violation Fee	\$	1,000.00
Past Due Penalty for Balances Over \$15.00	•	1% of unpaid Balance
Fire Hydrant Rental:		
Backflow Device Deposit	\$	1,000.00
Meter Deposit	\$	1,000.00
Trip Charge	\$	50.00
Water (per 1,000 gals)	\$	10.00
Equipment Rental Per Day (each device)	\$	10.00
Fire Sprinkler Line (Commercial up to 6")	\$	2,500.00
Fire Sprinkler Tap (Residential Meter)	\$	1,000.00
Fire Hydrant (no materials or labor)	\$	2,000.00
*Residential/Non-Residential Commitment Letters:		
1 – 4 taps	\$	100.00/per tap
5 – 80 taps	\$	500.00
Over 80 taps (plus engineering fees)	\$	500.00
*Accessory Dwelling Commitment Letter	\$	100.00
Project Inspection & Test	\$	300.00
Plus, per lot	\$	100.00
Cross Connection Non-Compliance Fee	\$	50.00
Native Water Dedications Fee	\$	1,800.00/per acre-feet
Handy Water Dedication Fee	\$	7,500.00/per share
	1	

^{*}Commitment Letters are good for two years.

LONG TERM DEBT SCHEDULE

Our Debt Service will average about \$1.3 million annually. The debt Service Schedule does include financing for \$27 million. Debt Service is funded partially by the base fee component of the rates. The remainder is funded by water rate revenue and non-operating revenue.

Year Ending Dec 31,	Principal	Interest	Total
2021	1,126,564	1,212,675	2,339,239
2022	1,281,618	1,055,687	2,337,305
2023	1,322,142	1,014,912	2,337,054
2024	1,363,392	972,658	2,336,050
2025	1,409,649	928,906	2,338,555
2026	1,451,649	883,406	2,335,055
2027	1,281,326	855,991	2,137,317
2028-2034 (7yr total)	4,205,000	5,155,850	9,360,850
2035-2042 (7yr total)	6,580,000	4,119,000	10,699,000
2043-2050 (7yr total)	9,000,000	1,694,400	10,694,400
Total	\$29,021,340	\$17,893,485	\$46,914,825



2021 Budget Detail

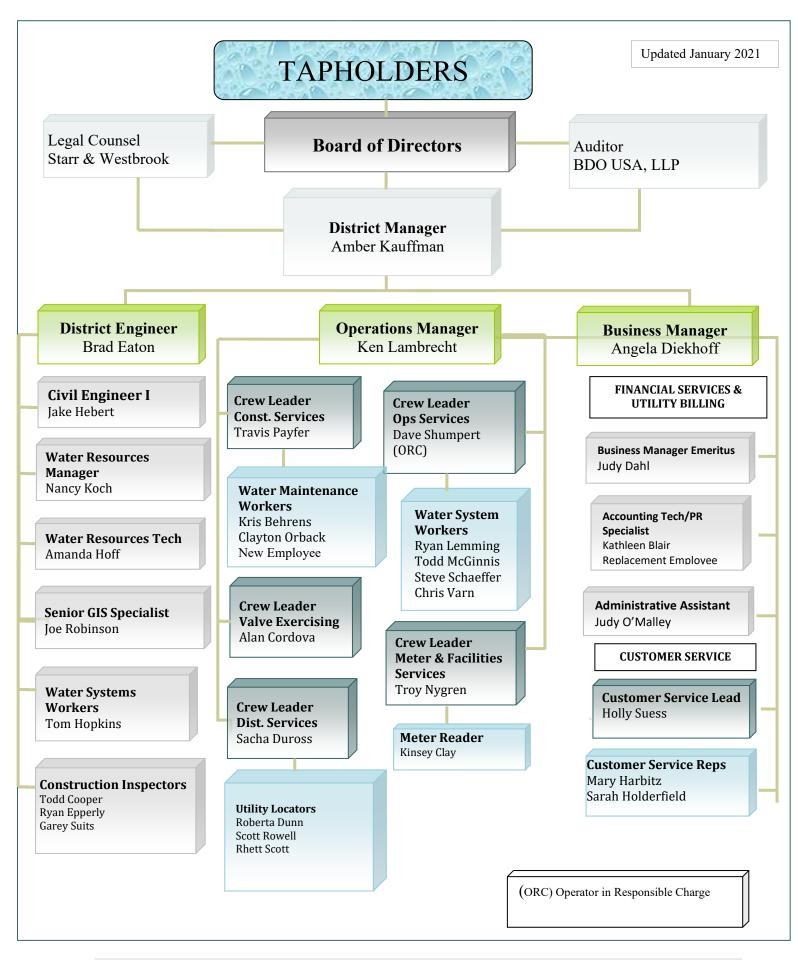
OPERATING REVENUE	20	19 Audited Actual	20	20 Projected Actual	20	2020 Approved Budget		021 Adopted Budget
Base Fee	\$	2,743,357	\$	2,936,115	\$	2,890,424	\$	3,189,084
Water Revenue - Tiers Total		5,347,359		6,268,272		5,685,455		6,576,498
Water Revenue - Tier I		1,154,158		1,397,959		1,197,514		1,245,299
Water Revenue - Tier II		1,665,599		1,908,723		1,791,136		1,996,066
Water Revenue - Tier III		993,227		1,208,978		1,059,934		1,257,725
Water Revenue - Tier IV		1,534,375		1,752,611		1,636,871		1,777,408
Water Revenue - Tier V								300,000
Water Allotment								90,000
Wholesale Water		191,664		343,250		299,291		332,515
Water Rental Revenue		50,321		54,074		22,000		55,000
Other Revenue		54,099		39,347		49,050		54,050
Bulk Water		305,124		231,296		300,000		250,000
Windy Gap		64,194		43,200		28,000		44,730
Total Revenue	\$	8,756,117	\$	9,915,554	\$	9,274,220	\$	10,591,877
OPERATING EXPENSES								
Carter Lake Filter Plant Ops	20	2019 Audited Actual		2020 Projected Actual		2020 Approved Budget		021 Adopted Budget
Filter Plant Operating Expense	\$	1,131,649	\$	1,198,160	\$	1,153,861	\$	1,278,019
Total Carter Lake Filter Plant Ops	\$	1,131,649	\$	1,198,160	\$	1,153,861	\$	1,278,019
St. Vrain Authority	20	19 Audited Actual	20	20 Projected Actual	cted 2020 Approved 2 Budget		2021 Adopted Budget	
St. Vrain Authority Start Up Cost	\$	-	\$	10,500	\$	30,000	\$	30,000
Total St Vrain Authority	\$	-	\$	10,500	\$	30,000	\$	30,000
Distribution Expenses	20	2019 Audited Actual		20 Projected Actual			2021 Adopted Budget	
O & M - Miscellaneous	\$	22,722	\$	28,479	\$	31,000	\$	47,800
Meter Mtn & Repairs		136,365		58,405		137,000		75,500
Tap Relocations/Small Line Abandonment		11,741				5,000		5,000
System Maintenance & Repairs		482,633		519,582		385,500		569,950
Facility Maintenance & Repairs		101,397		190,309		88,000		190,100
Vehicle Expense		100,555		96,189		103,800		126,000
Cathodic Protection		196				1,000		1,000
Cross Connection/Backflow		10,200		12,900		12,900		10,000
Water Quality Monitoring		21,285		24,312		33,600		29,400
Operations Utilities Expense		56,923		60,000		60,000		60,000

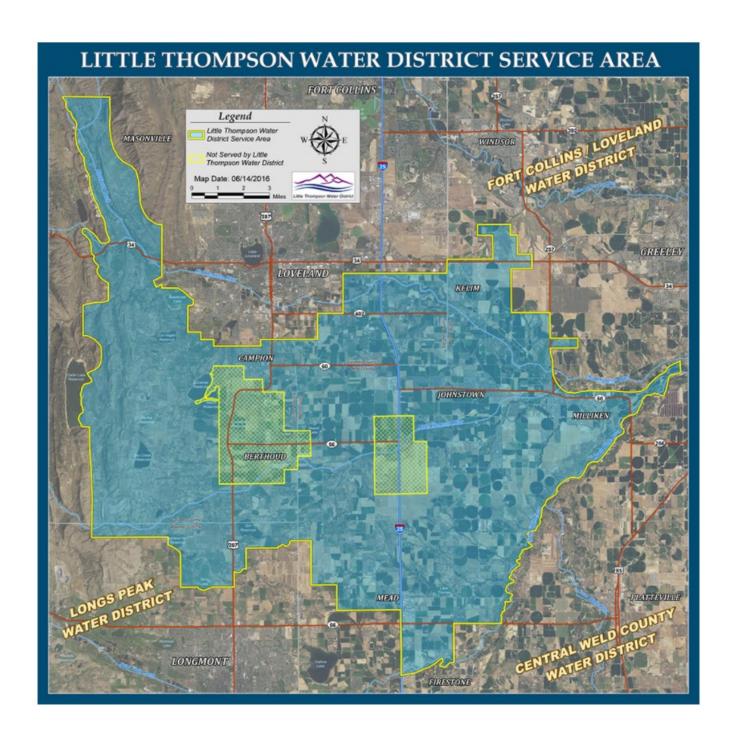
2021 BUDGET DETAIL CONT'D

General & Admin Expenses	20	19 Audited Actual	20	20 Projected Actual	202	20 Approved Budget	2021 Adopted Budget		
Office Supplies & Expense	\$	74,044	\$	55,092	\$	64,380	\$	65,380	
Communication Expense		44,701		42,895		43,800		65,85	
Memberships & Subscriptions		18,679		12,067		16,375		13,45	
Computer Expense		136,185		128,664		98,060		129,34	
Service Contracts		114,157		134,828		120,755		131,46	
Education & Training		34,165		24,069		56,300		60,00	
Elections/Hearing/Public Notices		3,815		11,949		10,100		4,80	
Uniforms		16,974		18,193		18,200		19,20	
Building & Grounds		47,609		82,709		38,550		75,75	
Professional Fees (Legal & Audit)		32,622		39,723		40,750		40,75	
Inclusions & Public Relations		13,489		14,331		11,400		15,10	
Insurance Expense		101,691		98,260		91,750		104,27	
Safety Expense		22,971		14,192		14,800		15,75	
Farm Expense		2,800		2,670		2,500		2,57	
Total G & A Expenses	\$	663,901	\$	679,642	\$	627,720	\$	743,677	
Engineering Expenses	20	19 Audited Actual	20	20 Projected Actual	2020 Approved Budget		2	2021 Adopted Budget	
Eng./CAD/Prof Expenses	\$	42,602	\$	3,786	\$	100,000	\$	105,000	
Mapping Updates		1,635							
Engineering Dept Exp		4,362		3,579		6,840		6,000	
Soil Amendments		4,567		5,471		12,500		16,00	
Landscaping Incentives		1,249		3,484		6,250		9,00	
Water Conservation		19,092		12,661		14,000		26,000	
Total Engineering Expenses	\$	73,507	\$	28,982	\$	139,590	\$	162,000	
	20	19 Audited	20	20 Projected	202	20 Approved	2	2021 Adopted	
Water Assessments /Rentals		Actual		Actual		Budget		Budget	
Water Assessments	\$	508,254	\$	718,926	\$	714,730	\$	764,021	
SWSP Operating Cost		12,615		14,458		12,000		14,000	
Purchased Water		5,416		6,030		3,600		5,000	
Total Water Assessments	\$	526,285	\$	739,414	\$	730,330	\$	783,021	
Dry Creek & Joint Operations	20	2019 Audited 2020 Projected 2020 Approved Actual Actual Budget		20 Approved Budget	2021 Adopted Budget				
Dry Creek/Joint Operating Expense	\$	7,677	\$	27,798	\$	43,000	\$	30,000	
Total CLFP & Joint Facilities	\$	7,677	\$	27,798	\$	43,000	\$	30,000	
Employee Costs	2019 Audited Actual		2020 Projected Actual		2020 Approved Budget		2021 Adopted Budget		
Distribution Employee Costs	\$	1,584,307	\$	1,606,543	\$	1,623,163	\$	1,696,314	
Administration Employee Costs	Ψ	1,084,757	*	865,749	7	850,786	Ψ	922,976	
• •									
Engineering Employee Costs		1,010,420		1,138,380		1,092,964		1,162,205	
Board of Directors Costs		11,519		15,825		15,825		15,825	
Total Employee Costs	•	3,691,003	\$	3,626,497	\$	3,582,738	\$	3,797,319	

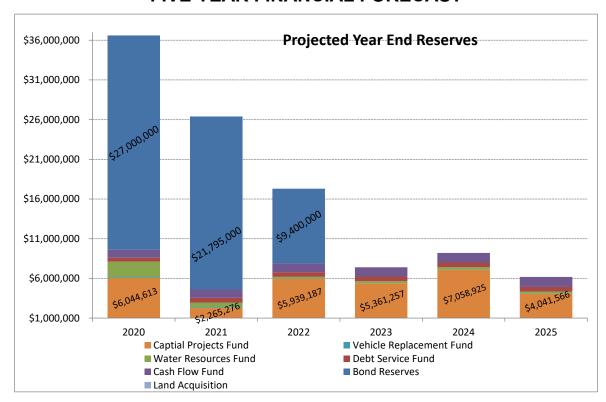
2021 BUDGET DETAIL CONT'D

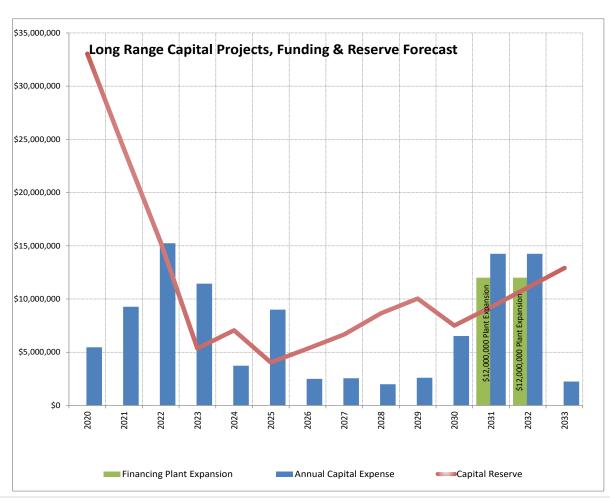
Debt Service	20	019 Audited Actual	20	20 Projected Actual	2	2020 Approved Budget		021 Adopted Budget	
Bonds/Loans Principal	\$	3,447,811	\$	1,472,414	\$	1,147,414	\$	1,096,564	
Bonds/Loans Interest		264,498		504,157		188,797		1,203,791	
Total Debt Service	\$	3,712,309	\$	1,976,570	\$	1,336,211	\$	2,300,355	
Total Operating Expenses	\$	10,750,346	\$	9,277,739	\$	8,501,250	\$	10,239,140	
Operating Gain/Loss	\$	(1,994,229)	\$	637,815	\$	772,970	\$	352,737	
NON OPERATING REVENUE	20	2019 Audited 2020 Projected 2020 Approved Actual Actual Budget				• •		2	021 Adopted Budget
Plant Investment Fees	\$	1,831,000	\$	1,930,000	\$	1,938,000	\$	1,978,000	
Cash in Lieu of Water Rights		818,760		1,297,960		286,240		476,000	
Tap Installation Revenue		172,175		180,320		180,000		303,600	
Capital Investments Fees		5,400							
Native Water Dedication Fee		78,530		73,600		100,000		100,000	
Interest on Investments		314,880		156,342		324,000		162,000	
Other Fees		64,200		127,925		58,200		54,000	
Miscellaneous Revenue		40,429		18,803		9,500		8,000	
Gain(Loss) Sale of an Asset		21,897		33,642		10,000		20,000	
Windy Gap Firming		538,889		646,667		600,000		763,200	
PRPA Windy Gap Water		5,236,000							
Flood Related Assistance		60,134		3,500					
2020 Bond Proceeds	_			27,000,000					
Total Non Operating Revenue	<u>\$</u>	9,182,293	\$	31,468,759	\$	3,505,940	\$	3,864,800	
Non Operating & Capital Costs	20	019 Audited Actual	2020 Projected Actual		2020 Approved Budget		2021 Adopted Budget		
Capital Projects - District	\$	715,040	\$	2,065,805	\$	2,947,000	\$	748,090	
Capital Projects - District-Bond								5,205,000	
Vehicles & Equipment		1,156,437		464,352		234,700		179,500	
Capital Projects & Equipment - Joint		626,249		2,936,781		4,693,500		2,853,500	
St.Vrain Authority Treatment Plant		-		-		240,000		290,000	
Water Right Purchases		1,241,815		116,000		286,240		1,400,000	
Raw Water Infrastructure		5,000,000						400,000	
Water Rights Adjudication		107,910		95,090		271,460		400,000	
Native Water Conveyance								15,000	
Windy Gap Firming		538,889		646,667		600,000		763,200	
Total Non Operating Expenses	\$	9,386,340	\$	6,324,695	\$ 9,272,900		\$	12,254,290	
Non Operating Gain(Loss)	\$	(204,047)	\$	25,144,064	\$	(5,766,960)	\$	(8,389,490	
		(2,198,276)		25,781,879		(4,993,990)		(8,036,753	





FIVE YEAR FINANCIAL FORECAST





FIVE YEAR SUMMARY BUDGET

5 YEAR SUMMARY	2020	2021		2022		2023		2024		2025
Working Capital BEGINNING of Year \$	13,162,499	\$ 38,944,378	\$	30,907,624	\$	19,847,823	\$	10,005,739	\$	11,855,056
OPERATING REVENUE										
Water Cales	0.022.007	¢ 40 402 007	•	40.050.202	•	44 440 054	•	44.057.040	œ.	40 404 070
Water Sales \$ Miscellaneous Revenue	9,833,007 82.547	\$ 10,493,097 98,780	Ф	10,958,393 99,274	Ф	11,446,251 99,770	\$	11,957,810 100,269	\$	12,494,272 100,770
Total Operating Revenues		\$ 10,591,877	\$	11,057,667	\$	11,546,021	\$	12,058,079	\$	12,595,042
Total Operating Nevertues 4	0,010,004	ψ 10,001,077	Ψ	11,001,001	Ψ	11,040,021	Ψ	12,000,010	Ψ	12,000,042
OPERATING EXPENSES										
O&M expenses	7,301,169	7,938,786		8,123,873		8,342,564		8,514,939		8,691,083
Debt Service	1,976,570 9,277,739	2,300,355 \$ 10,239,141	\$	2,337,305 10,461,178	\$	2,337,054	Φ	2,336,050	Φ	2,336,050 11,027,133
Total Operating Expenses \$	9,211,139	\$ 10,239,141	Ф	10,401,176	Ф	10,679,618	\$	10,850,989	\$	11,027,133
Operating Net Gain(Loss)	637,815	\$ 352,736	\$	596,489	\$	866,403	\$	1,207,090	\$	1,567,909
NON OPERATING REVENUE										
Plant Investment Fees	1,930,000	1,978,000		2,851,800		2,997,000		3,189,500		3,388,000
Cash-In-Lieu of Water	1,297,960	476,000		629,200		788,400		953,600		972,800
Capital Investment Fees				50,000		50,000		50,000		50,000
Windy Gap Firming	646,667	763,200		600,000		600,000		600,000		600,000
PRPA Windy Gap Water Rights				.=		.=				
Interest income	156,342	162,000		150,000		150,000		150,000		150,000
Tap Installation Revenue	180,320	303,600		138,000		138,000		138,000		138,000
Miscellaneous Revenue	183,870	82,000		82,410		82,822		83,236		83,652
Native Water Dedication Fee Bond Finance	73,600 27,000,000	100,000		102,000		104,040		106,121		108,243
Total Non Operating Revenue \$		\$ 3,864,800	\$	4,603,410	\$	4,910,262	\$	5,270,457	\$	5,490,696
NON OPERATING EXPENSES										
Comital Frances District	0.500.457	4 047 500		4 220 200		E 044 750		2 422 222		0.054.005
Capital Expenses - District Capital Expenses-District Bond	2,530,157	1,217,590 5,205,000		1,329,200 4,695,000		5,044,750 1,700,000		3,432,230		8,654,805
Water Resources Expenses	857,757	2,978,200		1,016,000		756,000		896,000		1,036,000
Capital Expenses - Joint	2,936,781	2,106,500		1,519,500		418,000		300,000		350,000
Capital Expenses-Joint Bond	2,000,701	747,000		7,700,000		7,700,000		000,000		000,000
Total Non Operating Expenses \$	6,324,695	\$ 12,254,290	\$	16,259,700	\$, ,	\$	4,628,230	\$	10,040,805
Non Operating Gain(Loss)	25,144,064	\$ (8,389,490)	\$	(11,656,290)	\$	(10,708,488)	\$	642,227	\$	(4,550,109)
Total Net Gain (Loss)	25,781,879	\$ (8,036,754)	\$	(11,059,801)	\$	(9,842,085)	\$	1,849,317	\$	(2,982,201)
Working Capital END of Year	38,944,378	\$ 30,907,624	\$	19,847,823	\$	10,005,739	\$	11,855,056	\$	8,872,855
			Ψ		Ψ		Ψ		Ψ	
5 YEAR RESERVES	2020	2021		2022		2023		2024		2025
Reserves - Bond Reserve	27,000,000	\$ 21,795,000	\$	9,400,000						
Reserves - Board Designated										
Debt Service Fund	494,143	575,089		584,326		584,264		584,013		584,639
Operations & Maintenance Reserve	1,825,292	1,984,696		2,030,968		2,085,641		2,128,735		2,172,771
Water Resources Fund	1,950,999	626,999		240,199		272,599		330,199		266,999
Cash Flow Fund	991,555	1,059,188		1,105,767		1,154,602		1,205,808		1,259,504
Meter Change Out Reserve Fund	440 400	00.000		00.000		00.000		00.000		00.000
Vehicle Replacement Fund	116,400	80,000		26,000		26,000		26,000		26,000
Windy Gap Assesments Reserve Land Acquisition	490,000	490,000		490,000		490,000		490,000		490,000
	20.076	2,000,000		20.076		20.076		20 076		20.076
Water Court Fees Health Bank FBO	29,876 1,500	29,876		29,876		29,876		29,876		29,876 1,500
Captial Projects Fund	6,044,613	1,500 2,265,276		1,500 5,939,187		1,500 5,361,257		1,500 7,058,925		4,041,566
Subtotal Board Designated Reserves \$		\$ 6,847,348	\$	4,508,636	\$	4,644,481	\$	4,796,130	\$	4,831,289
Total Pagania Funda	20.044.070				•		•	44.055.050	¢	
Total Reserve Funds	38,944,378	\$ 30,907,624	\$	19,847,823	\$	10,005,739	\$	11,855,056	\$	8,872,855

LITTLE THOMPSON WATER DISTRICT LARIMER, WELD & BOULDER COUNTIES, COLORADO RESOLUTION No. 2020-29 TO ADOPT 2021 BUDGET

(Pursuant to §29-1-108, C.R.S.)

A RESOLUTION SUMMARIZING EXPENDITURES AND REVENUES FOR EACH FUND AND ADOPTING A BUDGET FOR THE LITTLE THOMPSON WATER DISTRICT, COLORADO, FOR THE CALENDAR YEAR BEGINNING ON THE FIRST DAY OF JANUARY 2021 AND ENDING ON THE LAST DAY OF DECEMBER 2021.

WHEREAS, the Board of Directors of Little Thompson Water District has appointed Amber Kauffman, Secretary, to prepare and submit a proposed budget to said governing body at the proper time; and

WHEREAS, Amber Kauffman, Secretary, has submitted a proposed budget to this governing body on October 15, 2020 for its consideration, and;

WHEREAS, upon due and proper notice, published or posted in accordance with the law, said proposed budget was open for inspection by the public at a designated place, a public hearing was held on November 12, 2020, and interested taxpayers were given the opportunity to file or register any objections to said proposed budget, and;

WHEREAS, the 2021 Budget was approved by the Board of Directors on November 12, 2020, and:

WHEREAS, whatever increases may have been made in the expenditures, like increases were added to the revenues or planned to be expended from reserves/fund balances so that the budget remains in balance, as required by law.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE LITTLE THOMPSON WATER DISTRICT, COLORADO:

Section 1. That the budget was submitted, amended, and summarized by fund, hereby is approved and adopted as the budget of the Little Thompson Water District for the year stated above.

Section 2. That the budget hereby approved and adopted shall be signed by the Secretary and President of Little Thompson Water District and made a part of the public records of the District.

ADOPTED, this 12th day of November, A.D., 2020

Attest: Amber Kauffman, Secretary

CHOMPSON W.

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William R Szmyd, President

LITTLE THOMPSON WATER DISTRICT LARIMER, WELD & BOULDER COUNTIES, COLORADO RESOLUTION NO 2020-30 TO APPROPRIATE SUMS OF MONEY

(Pursuant to §29-1-108, C.R.S.)

A RESOLUTION APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES IN THE AMOUNT AND FOR THE PURPOSE AS SET FORTH BELOW, FOR THE LITTLE THOMPSON WATER DISTRICT, COLORADO, FOR THE 2021 BUDGET YEAR.

WHEREAS, the Board of Directors has adopted the annual budget in accordance with the Local Government Budget Law, on November 12, 2020 and;

WHEREAS, the Board of Directors has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget, and;

WHEREAS, it is not only required by law, but also necessary to appropriate the revenues and reserves or fund balances provided in the budget to and for the purposes described below, thereby establishing a limitation on expenditures for the operations of the Little Thompson Water District.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE LITTLE THOMPSON WATER DISTRICT, COLORADO:

Section 1. That the following sums are hereby appropriated from the revenue of each fund, to each fund, for purposes stated:

GENERAL FUND:

Operation Ex	penses §	5 7	7,938,78	35
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Debt Service \$ 2,300,355

Capital Outlay \$12,204,290

TOTAL GENERAL FUND \$22,443,430

ADOPTED THIS 12th of November, A.D. 2020.

Attest: Amber Kauffman, Secretary

HOMPSON NO

orporate

William R Szmyd, President

LARIMER, WELD & BOULDER COUNTIES, COLORADO **RESOLUTION NO 2020-31 TO SET MILL LEVIES**

(Pursuant to §39-5-128, C.R.S. AND 39-1-111, C.R.S.)

A RESOLUTION LEVYING PROPERTY TAXES, TO HELP DEFRAY THE COSTS OF GOVERNMENT FOR THE LITTLE THOMPSON WATER DISTRICT, COLORADO, FOR THE 2021 BUDGET YEAR.

WHEREAS, the Board of Directors of the Little Thompson Water District has adopted the annual budget in accordance with the Local Government Budget Law, on 12th day of November 2020 and;

WHEREAS, the amount of money necessary to balance the budget for general operating purposes from property tax revenue is \$0.00, and;

WHEREAS, the Little Thompson Water District finds that it is required to temporarily lower the general operating mill levy to render a refund for \$0.00, and;

WHEREAS, the amount of money necessary to balance the budget for capital expenditure purposes from property tax revenue approved by voters or at public hearing is \$0.00, and;

WHEREAS, the amount of money necessary to balance the budget for voter approved bonds and interest is \$0.00, and;

WHEREAS, the 2020 valuation for assessment for the Little Thompson Water District as certified by Boulder, Larimer, and Weld County Assessors is:

> Boulder County: \$5,722,439 Larimer County: \$665,052,248 \$808,453,410 Weld County:

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE LITTLE THOMPSON WATER DISTRICT, COLORADO:

Section 1. That for the purpose of meeting all general operating expenses of the Little Thompson Water District during the 2021 budget year, there is hereby levied a tax of -0- mills upon each dollar of the total valuation for assessment of all taxable property within the Little Thompson Water District for the year 2021.

Section 2. That for the purpose of rendering a refund to its constituents during budget year 2021, there is hereby levied a temporary tax credit/mill levy reduction of -0- mills upon each dollar of the total valuation for assessment of all taxable property within the Little Thompson Water District for the year 2021.

Section 3. That for the purpose of meeting all capital expenditures of the Little Thompson Water District during the 2021 budget year, there is hereby levied a tax of -0- mills upon each dollar of the total valuation for assessment of all taxable property within the Little Thompson Water District for the year 2021.

Section 4. That for the purpose of meeting all payments for bonds and interest of the Little Thompson Water District during the 2021 budget year, there is hereby levied a tax of -0- mills upon each dollar of the total valuation for assessment of all taxable property within the District for the year 2021.

Section 5. That the Secretary is hereby authorized and directed to immediately certify to the County Commissioners of Boulder, Larimer and Weld Counties, Colorado, the mill levies for the Little Thompson Water District as hereinabove determined and set, or be authorized and directed to certify to the County Commissioners of Boulder, Larimer and Weld Counties, Colorado, the mill levies for the Little Thompson Water District as hereinabove determined and set, but as recalculated as needed upon receipt of the final (December) certification of valuation from the county assessors in order to comply with any applicable THOMPSO: revenue and other budgetary limits.

ADOPTED this 12th of November, of A.D. 2020.

Attest:

Amber Kauffman, Secretary

vd. President

entittee

Corporate

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